

IT NEXT

FOR THE NEXT GENERATION OF CIOs



INDIA'S FUTURE CIOs



A glimpse of the NEXT100 2018 Awards
ceremony honoring 100 future CIOs

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An industry where technology usage is far more mature would love to have a leader who can find new ways of creating business differentiation. In contrast, an industry with lower level of technology penetration requires efficiency gain through automation and would love to see a fast and efficient execution man (or woman).

Shyamanuja Das

Choosing to be in the right place at right time

As we celebrate the 9th set of awardees of NEXT100 awards, I will like to join in congratulating the winners. At the same time, how much do I hate doing it (creating almost an anti-climax in an issue full of celebrations), I will fail in my duty as an editor if I do not sensitize you to this simple fact. That NEXT100—unlike most other awards—does not honor just achievements. It recognizes and honors potential. Past achievement, if anything, is one of the inputs to determining that potential. So, essentially, it is beginning of a journey; not the end of it.

While a NEXT100 award is a definite hallmark of that potential, we have seen not all winners have progressed on their career path in the same manner. Why? Is it flawed? Is it incomplete? Does the luck play a role? Or not everyone likes to take up that role—changing their profile? Or anything else?

What NEXT100 does is looks at common denominators of potential CIOs. Different industries, different organizations and different times require different kind of leadership. CIO leadership is no exception.

An industry where technology usage is far more mature would love to have a leader who can find new ways of creating business differentiation. In contrast, an industry with lower level of technology penetration requires efficiency gain through automation and would love to see a fast and efficient execution man (or woman). An old family owned company which wants to transform needs a great communicator who can carry people along. A brilliant strategist booming with new ideas may get just frustrated. But such a person would be a great asset for the CIO's team. Nature of industry, nature of organization, size, organization culture...each of these would contribute to determine who can be an effective CIO.

The onus of being at the right place at the right time and do the right thing is on the individual. That would probably explain why some get into the position faster and some do not—despite being extremely good in one or more aspects.

As the year 2020—that had, for long served as a distant future milestone—inches in, it is time to evaluate how your strategies have panned out. Have things changed the way you anticipated? Have they been very different?

So, is it time for Agenda 2025?

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India's Future CIOs

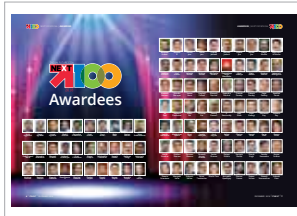
Presenting the 9th batch of highly ambitious,
energetic and talented NEXT100 Award winners

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UPDATES GO TO **IT NEXT.IN**

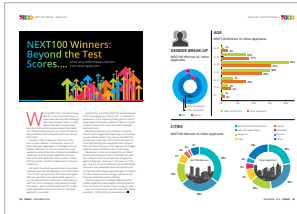
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INDIA'S FUTURE CIOs



India's Future CIOs

Presenting the 9th batch of highly ambitious, energetic and talented NEXT100 Award winners



INDIA'S FUTURE CIOs



Awardees



Ankit Aggarwal



Sagar Agrawal



Vishal Agrawal



Shakil Ahmad



Rajendra Prasad Alla



Amit Ambre



Firoz Ansari



Rajiv Bahl



Sanjay Bakshi



Vijay Balakrishnan



Debi Prasad Baral



Rajendra Bhandare



Mayank Chande



Indranil Chatterjee



Dipti Chhaniara



Gagan Chopra



Salahuddin Choudhari



Yogesh Dadke



Kuldeep Dangi



Ashutosh Dhawan



Krishna Dhumal



Samson Dsouza



Rupesh Gaikwad



Ram Kumar G



Shankar Gawade



Pankaj Gupta



Piyush Gupta



Samar Gupta



Saurabh Gupta



AS Harish



Bhushan
Hukeri



Rajavali
IC



Harish
Jain



Smita
Jain



Prasad
Jakhadi



Sitaram
Jankoti



Anand
Jha



Bineet
Jha



Aditya
Khullar



Nagarajan
Krishnan



Vaibhav
Kulkarni



Anil
Kumar



Ashwini
Kumar



Krishna
Kumar



Abhilasha
Kundra



Pawandeep
Singh
Maniktala



Vijay
Maurya



Rajiv
Mishra



Krishna
Mohan



Jaiganesh
Murugesan



Bhavesh
Nainani



Srinidhi
Narayan



Vaman
Nene



Praphull
Paliwal



Bhavesh
Panchal



Rajendra
Panchal



Pranab
Pandey



Rakesh
Pandey



Sagar
Pandey



Avadhut
Parab



M
Paul



Vaibhav
Pendurkar



Rahul
Rai



Sourabh
Rai



Pankaj
Ramani



P
Ramireddy



Ajay
Rane



Arpit
Rastogi



Subhasish
Roy



Subrato
Roy



Sumith
Sadanand



Muralidhar
Sahoo



Shini
Sajju



Sandip
Sannyasi



Abid
Sayyad



Aniket
Shah



Chetan
Shah



Hemal
Shah



Paras
Shah



Reena
Shahi



Harish
Shankar



Krishan
Sharma



Parveen
Sharma



Ramesh
Kumar
Sharma



Sachin
Sharma



Rajeev
Shukla



Santosh
Shukla



Dinesh
Singh



Sandip
Sonawane



Kumar
Sridhar



Shweta
Srivastava



Mangesh
Sutar



Kalpesh
Suthar



Rahul
Tamhankar



Bhakti Tare



Aniruddh
Upadhyay



Gaurav
Verma



Rajeev
Verma



Ganesh
Viswanathan



Kalpesh
Vora

674

Referee and
supervisor feedback
reports were
received

5,462

IT managers
registered
for NEXT100
awards process

INDIA'S FUTURE CIOs



Awards Process



264

Applicants
completed the
psychometric tests

68%

of the winners
have a job role that
is international in
scope

73%

of the winners work
in Manufacturing,
ITES, BFSI &
Professional
Services

56%

of winners work in
organizations with
total turnover of INR
1,000 crore or above

75%

of the winners
have between 11
to 20 years of work
experience

302

Total interviews
conducted by the
Jury members

60%

of winners work in
organizations with
IT budget of INR
25 crore or above

55%

of the winners
report to a C-level
executive like CEO,
CFO, MD or CIO

75%

of winners are
aged between
36 and 45

63%

of winners receive an
annual compensation
exceeding
INR 20 lakhs

55%

of winners have
more than 10 people
reporting to them

33%

of winners work
in organizations
with more than
5,000 employees

Popular Qualifications

- **Bachelors:** Engineering & Technology, Management Studies, Computer Science, Computer Applications
- **Masters:** Engineering & Technology, Management Studies

Popular Hobbies

Music, Cricket, Travel, Reading, Cooking, Photography, Social Service

Popular Technology Expertise

IT Infrastructure & Management, Portals/Websites, Finance & Accounting, IT Security, Business Continuity & DR, HRM, Cloud & Virtualization, Mobile Applications, Business Intelligence

Popular Business &

Management Expertise

Strategy Planning, Project & Program Management, Vendor Management, Customer Support & Service Management, Budgeting & Financial Management

Methodology

The selection process for the NEXT100 2018 commenced in June 2018 with a call for applications. The entire IT manager community was informed through a series of e-mails, print advertisements, and the social media. By the third week of August 2018, 5462 aspirants had registered for the process.

The selection of the award winners was done through a three-stage process, as in the past years. In the first stage, all award aspirants had to complete a detailed application form—and provide extensive personal and professional information, including education, technical skills and work experience. They also had to nominate referees who could support their claim for consideration for the award.

In the second stage, applicants took three psychometric tests. Apart from two tests to evaluate their personality profiles and leadership styles, which have been conducted every year, a new test was introduced this year to assess emotional quotient—increasingly becoming a key attribute for a leadership position. The tests were administered online by Paris-based Central Test International. Every applicant who completed the three tests received a free, personalized copy of the assessment reports for reference.

The NEXT100 jury members identified a set of criteria

(including education, length and quality of work experience) to prepare a short list of candidates for the interview stage. Every shortlisted candidate was independently interviewed by two NEXT100 jury members.

Separately, independent recommendations were obtained for each candidate from the designated referees, including current supervisors.

The scores and evaluations assigned to all candidates in every stage of the selection process were input into a proprietary scoring model that assigns carefully calibrated weights to various factors. The final list of NEXT100 award recipients, listed in this book, is an outcome of this scoring model.

To ensure that the NEXT100 awards are completely fair and unbiased, no member of the IT NEXT editorial team was involved in the selection or elimination of the award winners, nor are editors and staff of IT Next magazine a part of the jury panel.

As in past years, the NEXT100 awards program draws on the knowledge and support of the CIO community. Forty nine senior executives who comprise the jury of the NEXT100 awards, collectively represent many hundreds of years experience in IT and corporate management, were involved as advisors, interviewers and selectors this year. The jury panel debated, deliberated and decided on the award winner selection process—and conducted detailed interviews of all shortlisted applicants.



Psychometric Tests

All aspirants for the NEXT100 awards take three psychometric evaluations—a personality test, a managerial style test and an emotional

quotient test—that are administered by Paris-based Central Test. The results of the tests are factored into the total evaluation of the candidate. All candidates who take the evaluations receive detailed personalized reports that can be used for self development.

The Central Test Personality Inventory for Professionals (CTPI-R) test provides an assessment of work related personality traits that play a crucial role in performance. According to the test designers, CTPI-R conforms to the standards of scientific validation set out by the International Test Commission, and the American Psychological Association.

The workplace competencies are defined as “clusters of knowledge, skills and attitudes that are predictive of superior performance in a given job”. According to Central Test, the competency scores in the CTPI-R are not a ‘direct assessment’ of competencies but an ‘assessment of proximity’ of the test taker to the profile of others who have demonstrated a high level of that specific competency.

The assumption behind this method of evaluation is that people with similar profiles will be more likely to exhibit similar abilities. As the scores are derived from an assessment of proximity to an ideal profile, they give an indication of the extent to which the candidate is psychologically inclined towards high performance on a specific competency. The score on each dimension of competency also provides an indication of the extent to which the person is trainable on each competency.

The second psychometric evaluation, the Management Style Inventory

Test, assesses a candidate’s aptitude for leadership— and identifies their managerial style. The test uses seven important management dimensions (Innovation, Global Vision, Conceptual, Reflective, Affiliation, Intervention and People-Orientation) to determine the proximity of the candidate’s profile to typical management roles like Chief Executive, Motivator, Project Manager, Entrepreneur, Expert, Strategist and Executive Manager.

The third evaluation, Emotional Quotient test, introduced for the first time this year, assesses the ability to perceive, understand and manage one’s own emotions and those of others—an essential leadership requirement in modern times.

The personality test measures four dimensions – intra-personal intelligence, personal development, self-assertion and leadership. The participants are measured across 12 parameters: adaptability, self-knowledge, self-motivation, self-control, assertiveness, self-confidence, inter-personal skills, self-esteem, optimism, resilience, mediation & influence, empathy & lucidity.

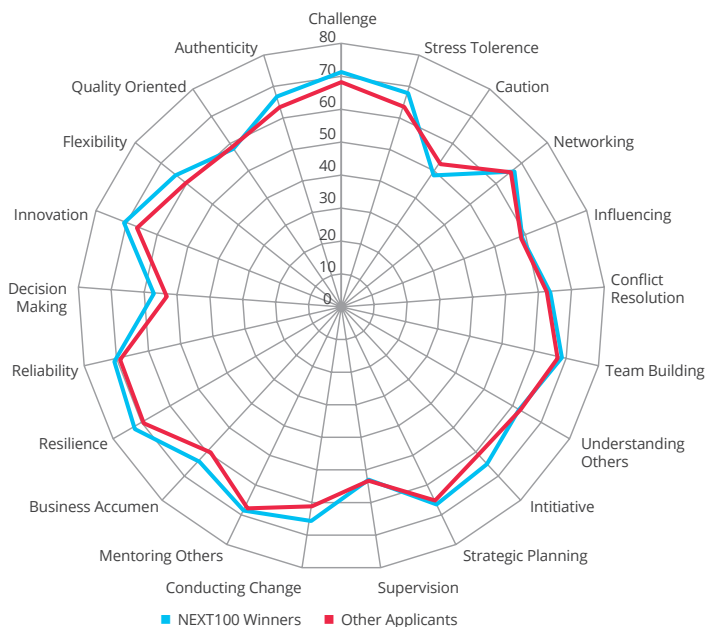




Workplace Competencies

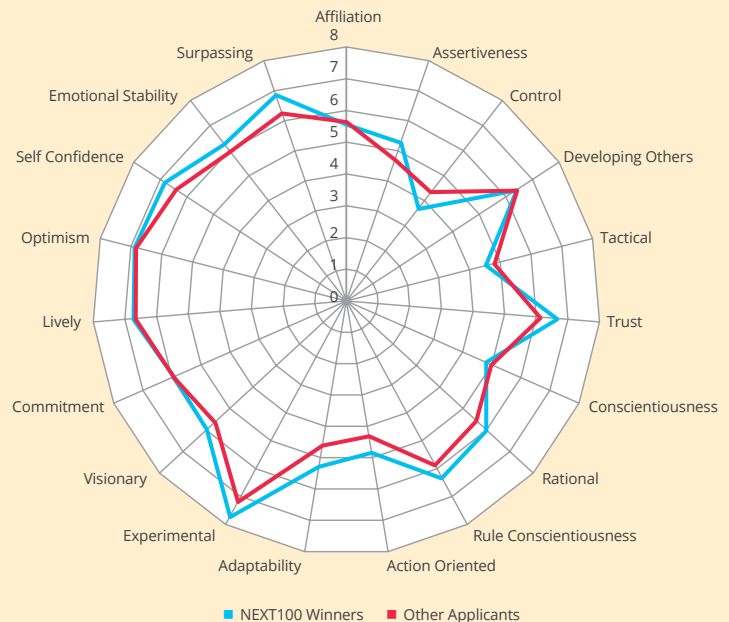
According to Central Test, the CTPI-R test has been standardized on an international group of 5,000+ working managerial professionals. The test uses a continuous scale of 0 to 100% to deduce 21 competencies that are relevant in the workplace. The conclusions are based on statistical studies and theoretical models.

The overall analysis of workplace competencies of NEXT100 applicants reveals that business acumen, stress tolerance, innovation, conducting change, challenge, decision making, initiative, and authenticity are attributes where winners have a significant lead. Like last year, the only attribute where non-winners have a significant lead over winners is caution. Maybe, in a demographically young country like India, caution is a bad word.



Personality Profile

The CTPI-R test provides an assessment of work-related personality traits that play a crucial role in performance. The test uses 114 questions to measure work personality across 19 dimensions. These dimensions are organized into four groups: People Management, Perception Mode, Self Management and Change Management. The test results are reported on a scale of 0 to 10, with 0 implying a low level and 10 implying a high level of conformance to the behavioral characteristic. As compared to other applicants, the winners lead in adaptability, surpassing, experimental, trust, assertiveness, rule conscientiousness and action-oriented. Non-winners lead significantly in control. Control probably is no more a requisite attribute of a good leader in the new era!



- Affiliation The tendency to be kind, affectionate and open towards others at work
- Assertiveness The tendency to express and defend one's opinions and rights in an open, yet correct manner
- Control The tendency to seek control of the course of events and have one's own way of doing things
- Developing Others The desire to support, mentor and encourage others to help them reach their potential and become more efficient
- Tactical The tendency to be tactical and diplomatic when dealing with others
- Trust The tendency to be trusting towards others
- Conscientiousness Carry out tasks in a thorough, meticulous and organised way
- Rational Refers to the way information is perceived and judgments made
- Rule Conscientious To strictly follow the rules and moral standards established by society

- Action-oriented To take initiative and risks, choose action over reflection even if there is uncertainty
- Adaptability The ability to accept change and novelty
- Experimental The desire to explore and innovate, sometimes to the detriment of existing solutions
- Visionary Tendency to understand trends and patterns, and anticipate future events
- Commitment To draw satisfaction from being dedicated and committed to one's job
- Lively Energetic, outgoing, cheerful and full of life
- Optimism Tendency to hold positive expectations and to easily recover from failures
- Self Confidence Believe in one's potential
- Emotional stability The ability to recognize one's own emotions and to control emotional reactions
- Surpassing The tendency to be ambitious, driven and competitive



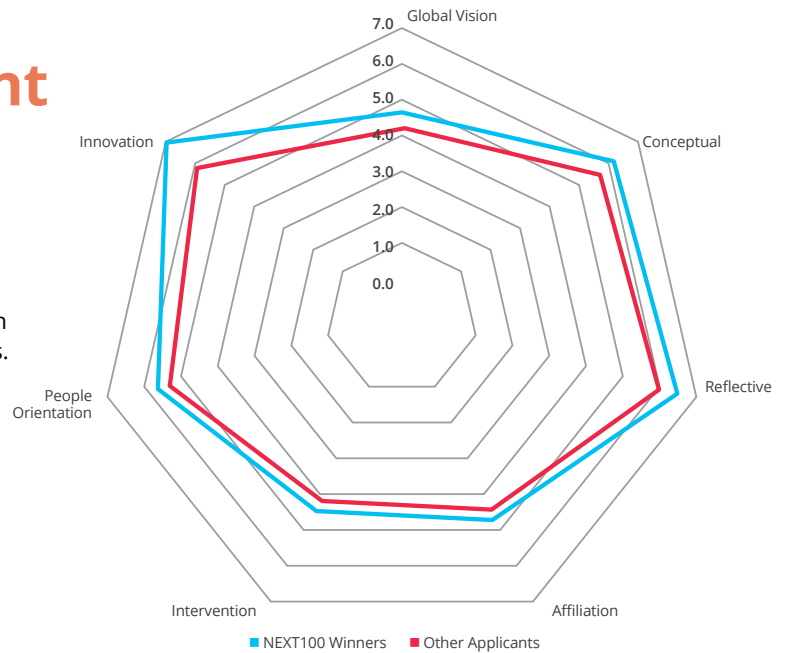
Management Style

The Management Style

Inventory test assesses a person's preferred style of leadership and management on seven dichotomous dimensions.

Attributes like innovation, global vision, conceptual and reflective thinking, affiliation, intervention and people orientation are measured on a scale of 0 to 10, with 0 indicating a low level and 10 indicating a high level. The test has 49 questions in forced choice format, and the outcome is a graphical presentation of the inherent leadership qualities and management style.

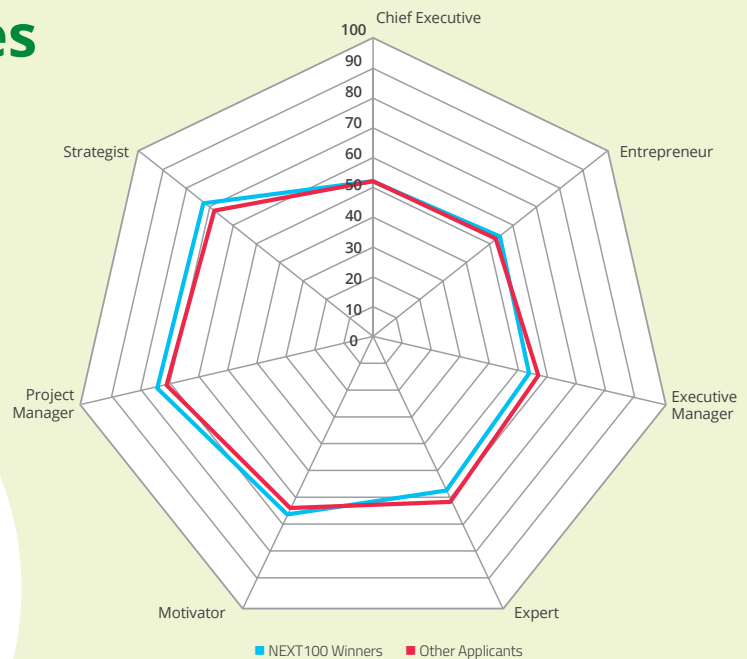
In all parameters, NEXT100 lead non-winners when it comes to management profile. It is only in innovation that they are significantly better.



Management Profiles

The Management Style test also provides an indication of how closely a candidate's profile conforms to a seven salient management roles viz. Chief Executive, Strategist, entrepreneur, Motivator, project manager Executive manager and Expert. The proximity to each role is measured on a scale of 0 to 100%.

It reveals that the winners were more of Strategist, Project Manager, and Motivator and less of Experts and Executive Managers.



- Global Vision
- Conceptual
- Reflective

To approach situations from a generalist rather than a specialist angle. Look at a project's objectives first before examining the technical, financial and human resource requirements. The priority is to develop a response, integrating the overall parameters

To use theoretical concepts and analytical models to approach a problem or situation. This type of manager knows how to prepare for the future, plan for tomorrow, and thereby can anticipate problems

To exhibit a calm and collected composure, and maintain equanimity by controlling emotions. Since controlling the emotions is one of the keys to successful negotiations, the manager who is high on

- Affiliation
- Intervention
- People Orientation
- Innovation

Reflective dimension sets a good example

Endowed with a spirit of openness and a charisma that generates enthusiasm and motivation for the team

A tendency to work and make decisions independently, often with a managerial perspective. This type of supervision is perfectly suited to projects in their early stages, or in the event of structural changes or a crisis

Places on priority the satisfaction of employees, team harmony, individual progress and, in general, the integration of a certain code of ethics in the enterprise

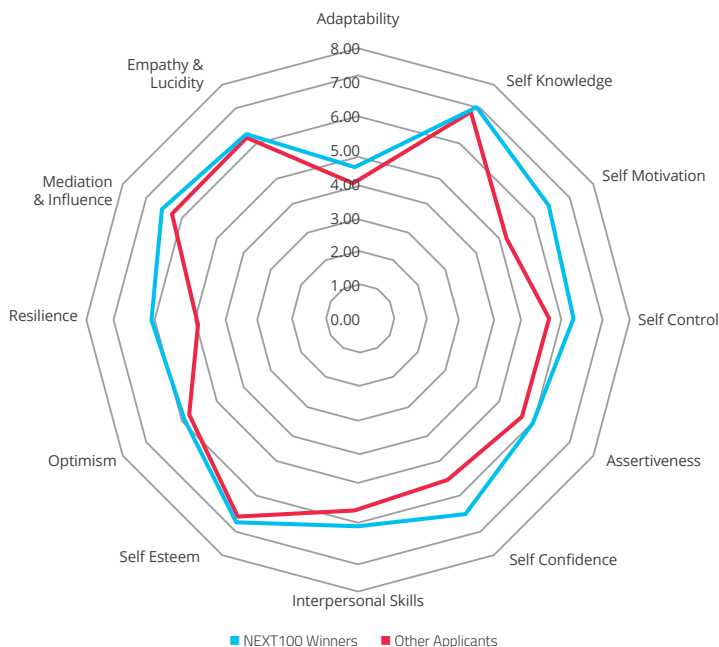
The ability to anticipate, to adapt and to "think outside the box" in order to come up with new approaches



Emotional Skills

The Emotional Quotient test assesses the ability to perceive, understand and manage one's own emotions and those of others. The participants are measured across 12 parameters: adaptability, self-knowledge, self-motivation, self-control, assertiveness, self-confidence, inter-personal skills, self-esteem, optimism, resilience, mediation & influence, empathy & lucidity.

The NEXT100 winners were ahead of other applicants in all parameters but were significantly ahead in self-motivation, resilience and self-confidence.

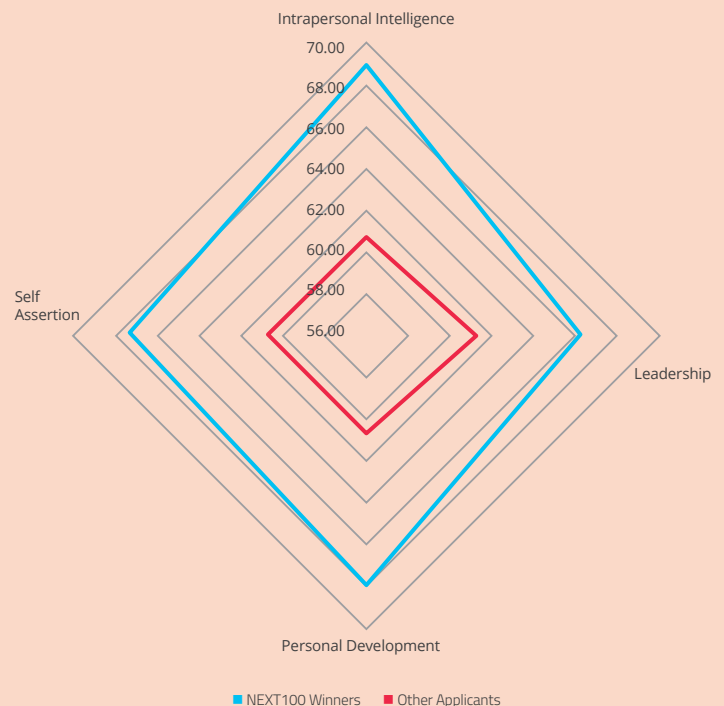


- **Self-Knowledge** Being self-aware means being able to identify what emotions are being felt and what sets them off; it means listening to one's own desires, needs and motivations. People who are self-aware know how to analyze their own reactions and behaviour.
- **Self-Motivation** This trait determines the ability to find the resources within oneself in order to become and remain motivated. People who have this drive will adopt a positive attitude in any situation and will show perseverance and tenacity.
- **Self-esteem** Self-esteem corresponds to how much one values oneself. By recognizing their own strengths and weaknesses, people understand what they are worth and they are not dependent on what others think; they thrive more easily.
- **Resilience** Resilience is the ability to get back on one's feet after disappointment or failure. By learning from mistakes, people are better able to cope with failure and struggle. High resilience allows people to move forward and not be burdened with regret.
- **Self-control** Self-control is an important asset for becoming socially accepted. This refers to the ability to control impulses and excessive reactions such as anger, exasperation, anxiety or melancholy—so that people can think and act calmly in any type of context. People who demonstrate good self-control give an impression of stability. They can cope with difficult situations such as conflict or stress without revealing their feelings and they are able to ease tension.
- **Adaptability** Adaptability is an essential characteristic for building good social and occupational relationships and fitting in an environment. Being able to adapt means being able to let go of habits and to easily change points of reference. Adaptable people are able to share opinions and feelings, while taking specific situations and points of view into account.
- **Optimism** Optimism is one facet of emotional intelligence and also a result



Leadership Suitability Fit

Emotional Intelligence measures four dimensions – intra-personal intelligence, personal development, self-assertion and leadership, based on the parameters. The NEXT100 winners led other applicants in each of the four parameters and did so by a good margin.



- **Self Confidence** Being self-confident is, above all, having a strong belief in oneself and in one's abilities. Self-confidence can manifest itself in personal skills allowing us to surpass our own objectives and gain autonomy. It also enables us to tackle challenges and unexpected events more serenely.
- **Empathy and Lucidity** Empathy is about putting oneself in another person's shoes and understanding what is on his or her mind, all while staying true to oneself. Being similar to clear-sightedness, empathy helps a person understand the big picture and read between the lines, in terms of psychology (such as figuring out the unspoken goal of someone trying to sound convincing) or facts.
- **Assertiveness** Being assertive is the ability to express oneself and make one's voice heard without being uselessly aggressive. Assertive people can find their place more easily in a group and share opinions and feelings more effectively. When a situation calls for confrontation, an assertive person will not turn away. This is why being excessively assertive can be seen as being arrogant.
- **Mediation and influence** This trait evaluates the ability to develop arguments, motivate others and inspires enthusiasm, thanks to a good understanding of who people are and how they react. Mediation and influence also refer to an ability to reconcile diverging points of view in situations of conflict.
- **Interpersonal skills** Having good interpersonal skills means being good at forming and maintaining relationships with others. Being authentic is a must! People who have good relationship skills can easily share their emotions and feelings and they feel comfortable in groups and communicate without difficulty.

NEXT100 Winners: Beyond the Test Scores....

Know what differentiates winners from other applicants...



Winning NEXT100 is a lot about being able to convince top CIOs how you would deal with business challenges and create business value. It is also about doing well in psychometric tests. But there are factual parameters that matter too. These numbers will give you some of those factual parameters and how winners and non-winners fare in that.

However, many of these do not have an influence on your selection. For example, we do not particularly give weightage to IT managers who are based in Mumbai, but it is a no brainer that most winners come from Mumbai. It does show Mumbai's supremacy as the business capital but when you look at the other applicants' data as well, it is Delhi NCR that leads in number of applications. That says something.

No matter how much we would love to see more impressive sex ratio among winners, it is still stuck at 7 out of 100—the same as in 2016, and a bit higher than last year. But if you look at earlier years, it is an improvement from 3-4 per year in early days of NEXT100. That is hardly any improvement, though. The reason—apart from the usual reasons—is also lesser applications. Only 4 out of every 100 other applicants is a woman.

Almost three out of four NEXT100 winners happen to be in the age group of 36-45, with 11-20 years of experience—not a surprising finding per se, considering people with lesser experience often do not get a chance to face a lot of business level challenges and solve them.

Reporting team size story is telling. You do not have to have a bigger team reporting to you to show you are a better leader. Only one out ten NEXT100 winners has a team size of more than 50 while one out of eight among other applicants has a 50 plus team size. Next time your junior asks you for a bigger team, this piece of statistics may come handy!

Salaries are on fire. As compared to just 36% of winners who drew more than INR 30 lakh, this year the number is 50%. The 50 lakh plus category too seems a big jump—from just 11 last year to 17 this year. There is rise across all bands above INR 30 lakh. This is also one parameter where the winners and non-winners have a big recognizable gap. This means the salary is less a function of age, experience and team size and more a result of ability.

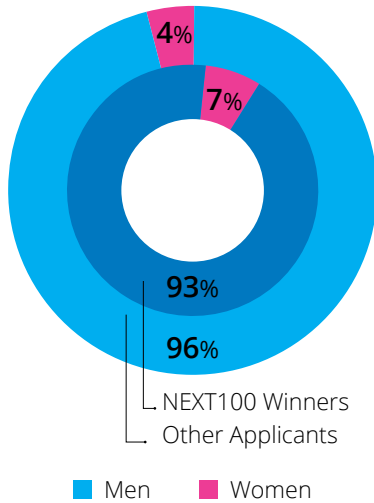
The same goes with IT Budget. While only 25% of other applicants have budgets more than INR 50 crore, as much as 51% have a 50 crore plus IT kitty.

Four out of ten winners are from one of the three industries – IT/ITES, BFSI and manufacturing ■



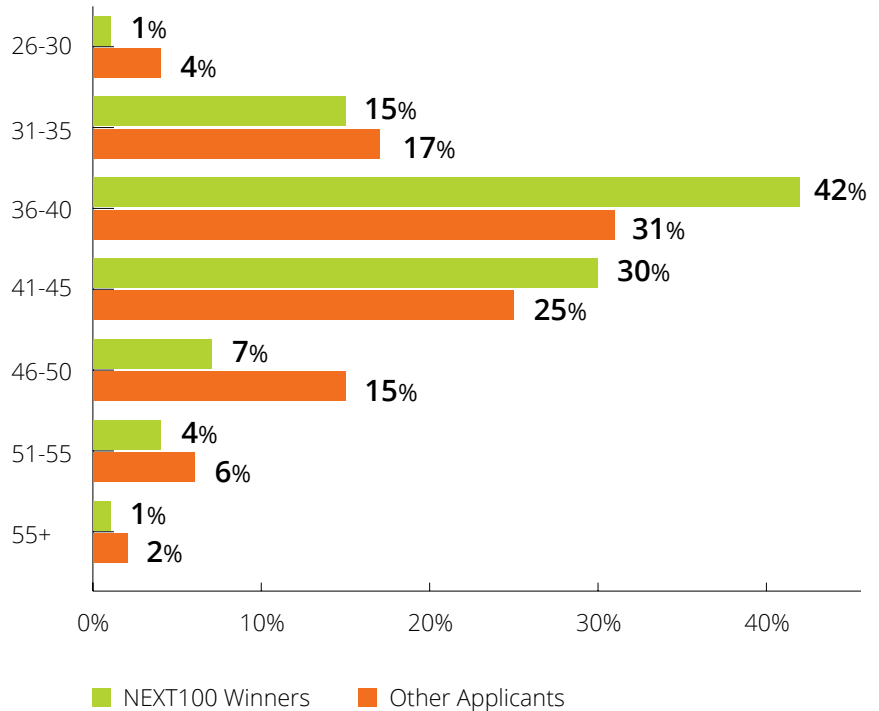
GENDER BREAK-UP

NEXT100 Winners Vs Other Applicants



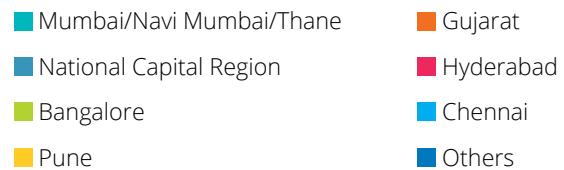
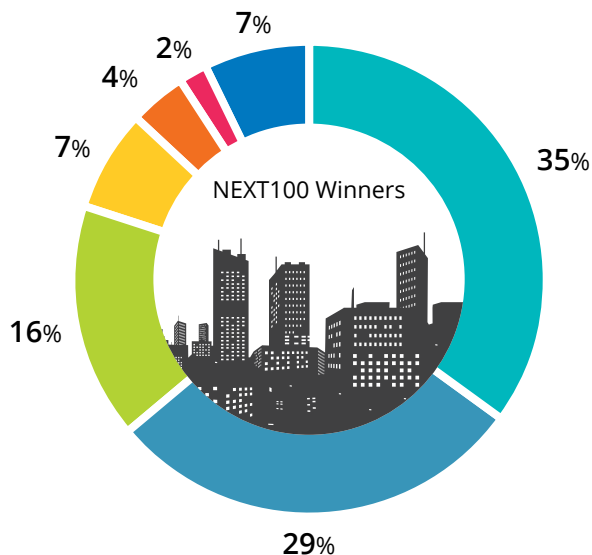
AGE

NEXT100 Winners Vs Other Applicants



CITIES

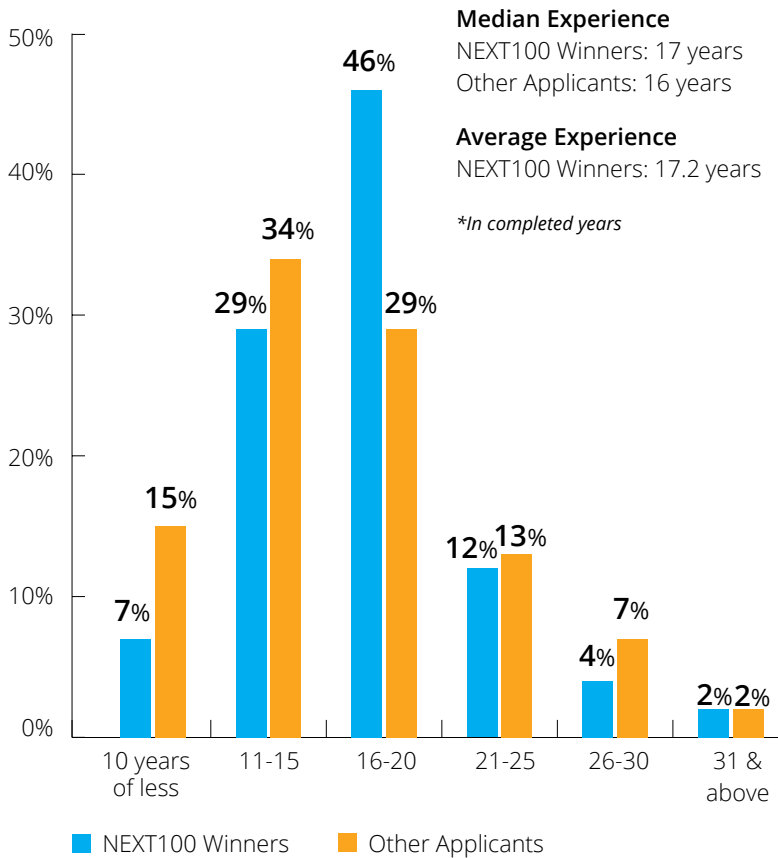
NEXT100 Winners Vs Other Applicants





EXPERIENCE

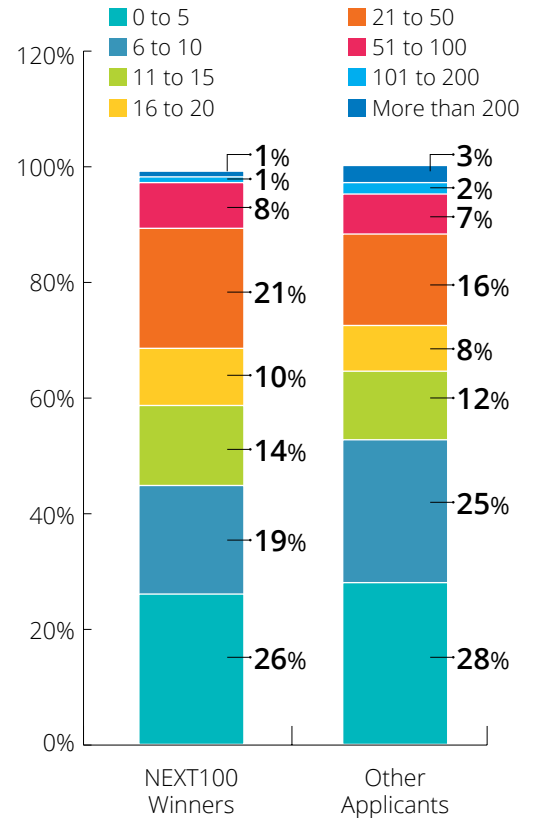
NEXT100 Winners Vs Other Applicants



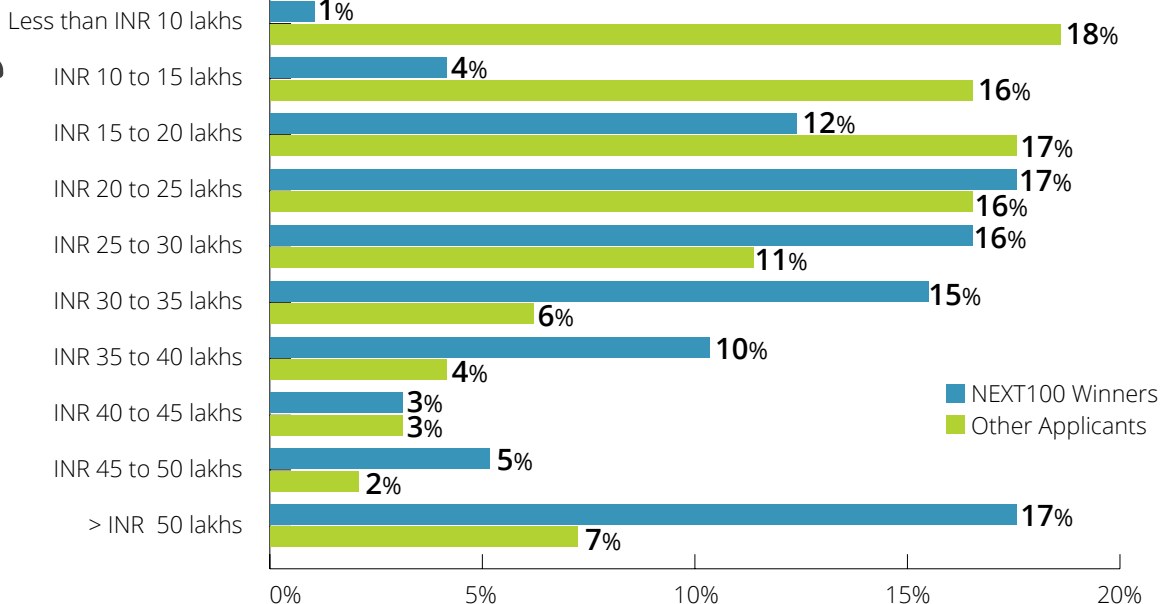
REPORTING TEAM SIZE



NEXT100 Winners Vs Other Applicants

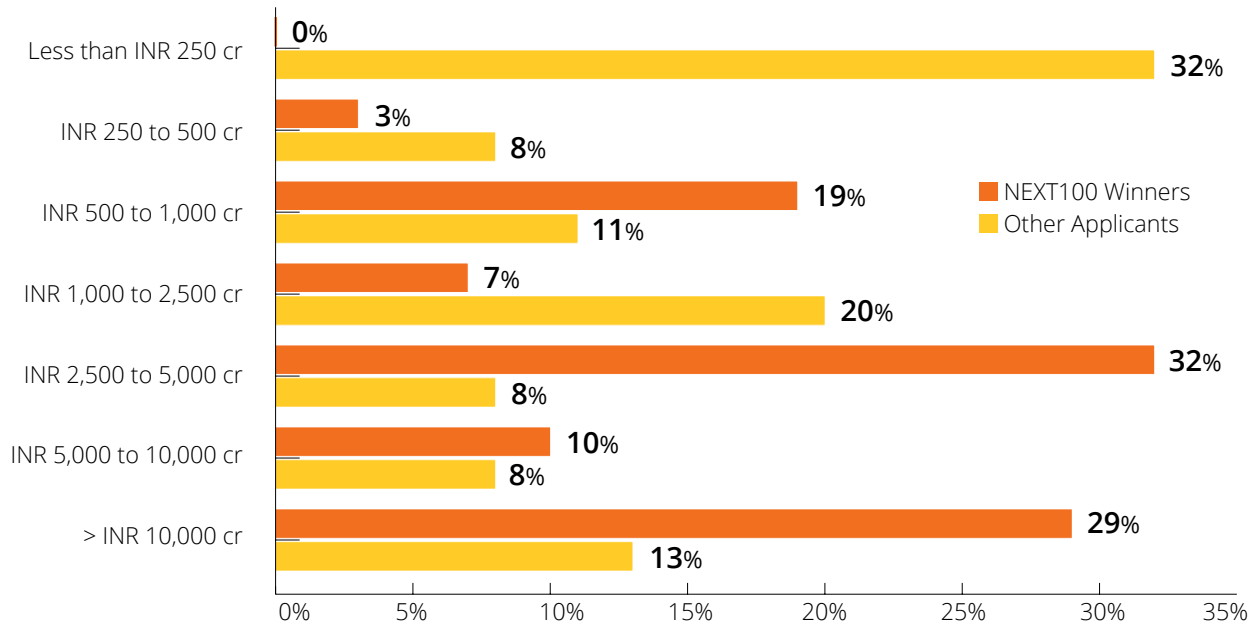


ANNUAL CTC: NEXT100 Winners Vs Other Applicants



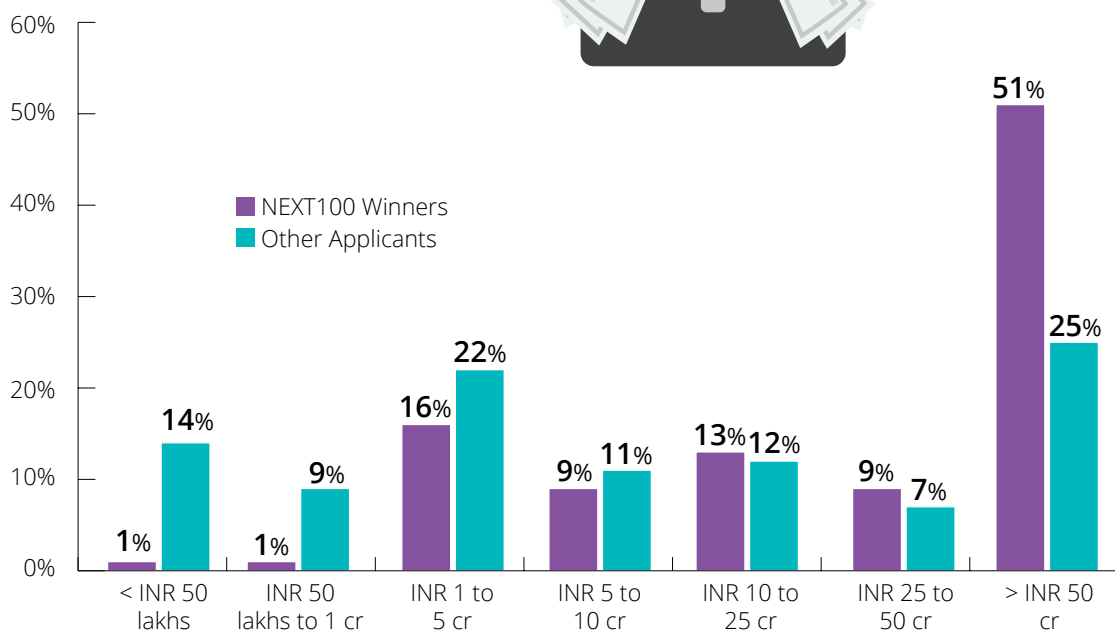
ORGANIZATION SIZE

NEXT100 Winners Vs Other Applicants



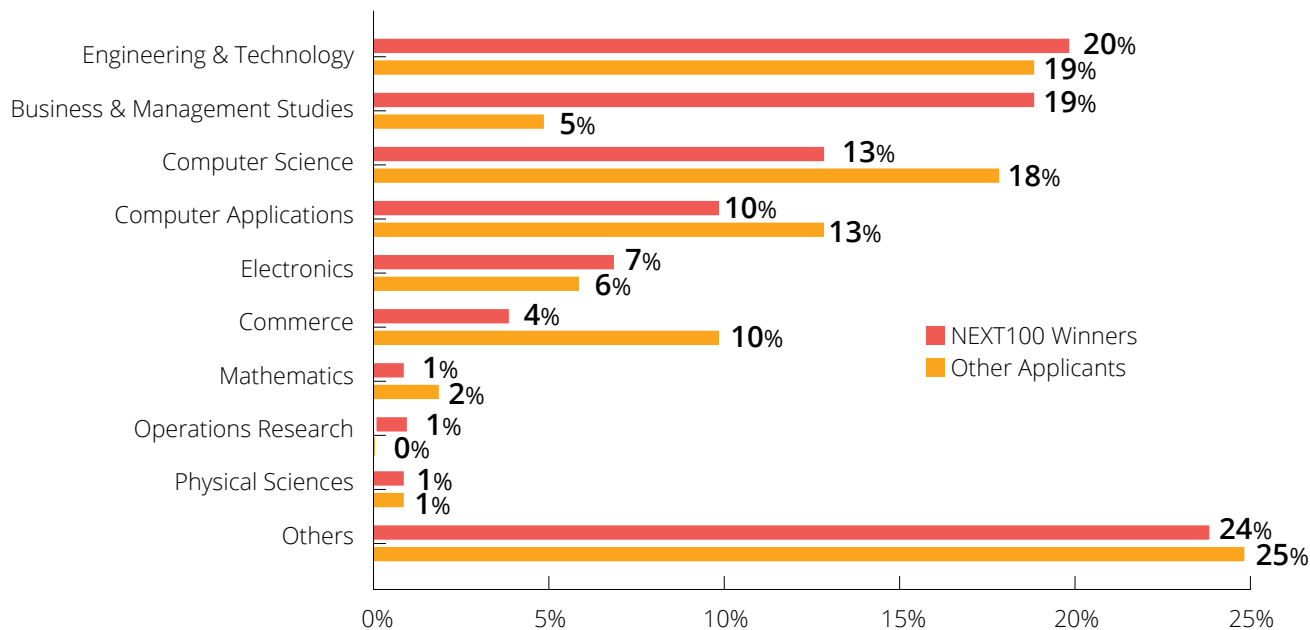
ORGANIZATIONAL IT BUDGET

NEXT100 Winners Vs Other Applicants



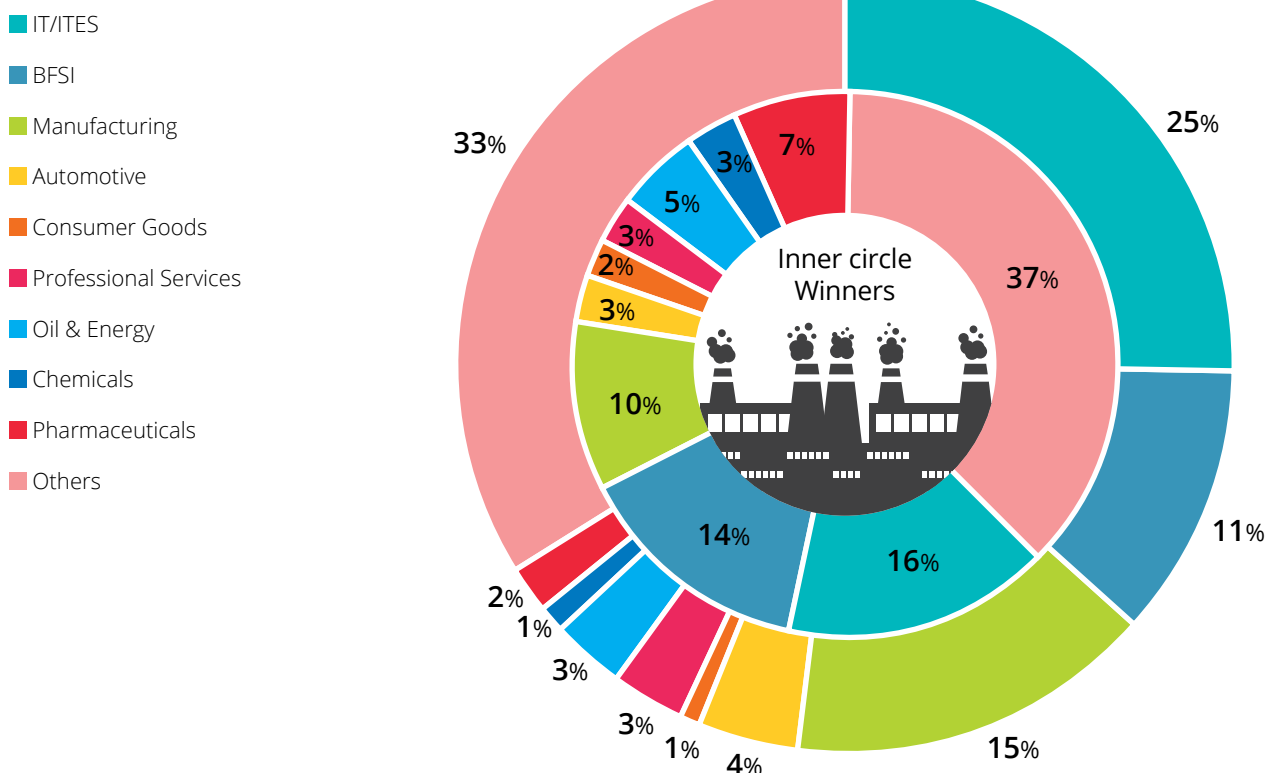


GRADUATION SPECIALIZATION: NEXT100 Winners Vs Other Applicants



INDUSTRIES THEY COME FROM

NEXT100 Winners Vs Other Applicants



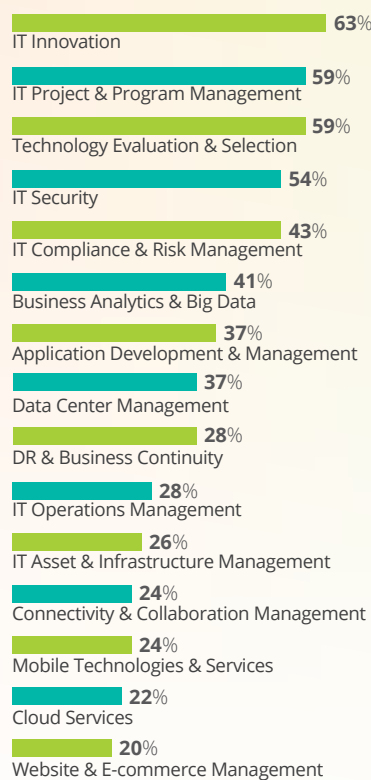
Meet the Jury

The NEXT100 Awards program draws on the expertise, contributions and support of India's CIO community. 49 senior executives from India's leading companies were involved in reviewing and validating the NEXT100 process, determining the selection criteria and interviewing the aspirants

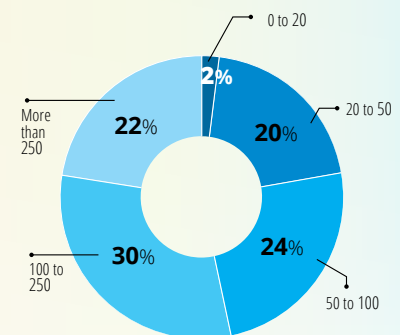
Business & Management Expertise



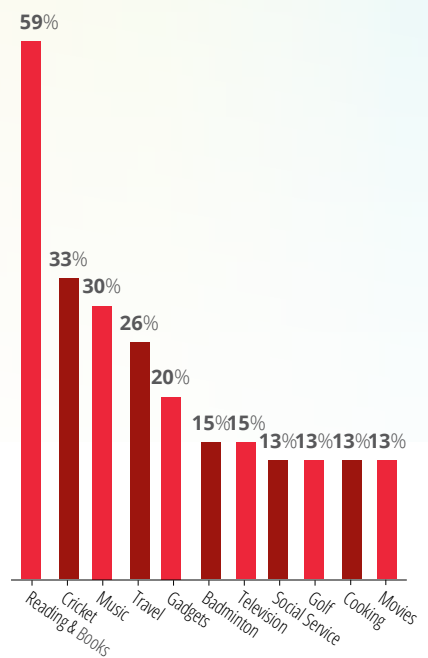
Technology Expertise



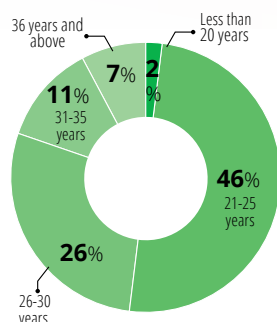
Team Size Managed



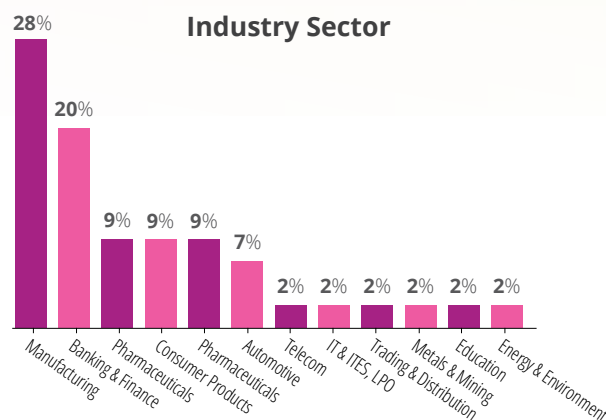
Hobbies & Interests



Total Work Experience



Industry Sector



Charts are based on analysis of profile of 46 jury members whose data was available



Bhushan Akerkar,
CIO, Hindalco
Industries



Jayant Akut
Executive Director
(Business Development
Initiatives), BPCL



Tarun Anand
Head - Global IT, Dabur



Vipul Anand
SVP - IT & Group CIO,
Jindal Steel & Power



A Balaji
Global CIO, UPL



Sankarson Banerjee
CIO, RBL Bank



Jagdish Belwal
CIO (International), GE
Transportation



Pankaj Bhargava
CIO, Pidilite Industries



Shivkumar Bhasin
CTO, State Bank of India



Nirita Bose
Sr. VP & Head - IT, Axis
Asset Management Co



**Kaushal Kumar
Chaudhary**
Executive Director - IT,
Lanco Infrastructure



Subrata Dey
Executive VP & Head
- Global IT, Godrej
Consumer Products



**Venkatesh
Natarajan**
Sr.VP - IT & CIO,
Ashok Leyland



Sachin Gupta
Executive VP & Group
CIO, Havells India



Rajeev Jorapur
SVP, Bajaj Auto



Alok Khanna
Executive Director I/C
IS, IOCL



Sanjay Kotha
Joint President - IT,
Adani Enterprises Ltd.



Bhavesh Lakhani
Sr. VP & Head - IT, SBI
Mutual Fund



Puneesh Lamba
Group CIO,
CK Birla Group



Jagdish Lomte
VP - IT & CIO - BTG,
Thermax



Rajeev Mittal
CIO, Endurance
Technologies



Edsel Pereira
Group VP - IT, Glenmark
Pharmaceuticals



**Mahesh Kumar
Pinnamaneni**
Director - IT, Allanasons



Lalit Popli
Head - IT, ICICI
Prudential Asset
Management Co



Ajay Rambal
Head - IT, LG
Electronics India



Gururaj Rao
VP & CIO, Mahindra
& Mahindra Financial
Services



**Shashi Kumar
Ravulapaty**
Sr. VP & CIO, Reliance
Commercial Finance



S Raghunatha Reddy
Executive VP & Head - IT,
UTI Asset Management Co



Atanu Roy
Sr. VP & CIO, Sun
Pharmaceutical
Industries



**ST
Sathivageeswaran**
Executive Director - IS,
HPCL



Dhiren Savla
Group CIO, VFS Global



Vijay Sethi
CIO, Head - CSR & Chief
Human Resources
Officer, Hero MotoCorp



Rajiv Sharaf
Sr. VP & CIO, Reliance
Infrastructure



Dheeraj Sinha
Group CIO, JSW Group



Yashpal Soni
Associate Professor,
Manipal Academy of
Higher Education



Balu Srinivasan
Senior VP & CIO, TVS
& Sons



Ananth Subramanian
Sr. VP - IT, Kotak Mahindra
Asset Management Co



**Ramakrishnan
Sudarshanam**
Divisional VP - IT,
United Breweries



Srinivas Tata
Group CIO
Kalpataru Group



Chetan Trivedi
CIO,
Hindustan Zinc



Meenakshi Vajpai
Executive VP -
Technology Strategy &
Architecture, Vodafone
Idea



Sanjay Moralwar
Global CIO, Cadila
Healthcare



Rupesh Nain
CIO, JCB India



Santosh Nair
Regional Head - User
Engagement (Asia,
Pacific, Middle East &
Africa), Siemens



Gyan Pandey
CIO, Aurobindo Pharma



Parna Ghosh
Group CIO, Uno Minda
Group



NEXT100 2018: Winners Take All



The 9th edition of NEX100, an awards program from ITNEXT, took place at Pullman, New Delhi, Aerocity, on 23 November 2018, where we identified and honored India's top 100 senior IT managers with skills, leadership qualities and the spirit to become CIOs



↑
Welcome by **Kanak Ghosh**, Co-Founder & Publisher, ITNEXT



↑
The host of NEXT100, Group Editor at ITNEXT, **R Giridhar**, introducing the sessions of NEXT100



↑
 The first talk on **'Cybersecurity Strategies'** was delivered by **Atul Gupta**, Partner, KPMG



↑
 The next talk on **'Get the Promised Benefits of Cloud with this Migration Path'** was given by **Abhishek Pathak**, Customer Engineer, Google Cloud



←
 The audience listening attentively to the speakers



The talk on '**Digital Transformation with ESDS**' was delivered by **Ranjit Metrani**, Executive Vice President (Sales) & Chief Revenue Officer, ESDS



Winners networking over Hi Tea





NEXT100 2018 Awards Ceremony: Celebrating the Future CIOs

97 winners attended the grand award ceremony of NEXT100 Awards 2018. Decked in business formals, the winners awaited their turns to be felicitated with the NEXT100 trophy and citation



Welcome and introduction to NEXT100 Awards by Group Editor at ITNEXT, **R Giridhar**



Winners listening intently to Group Editor at ITNEXT, **R Giridhar** as he sheds light on the history and significance of NEXT100 Awards



The evening kickstarted with a talk on **'The Innovation Imperative'** by **TD Chandrasekhar**, Independent Consultant & Executive Coach



Vipul Anand, Senior Vice President - IT, Hindware presenting a talk on **'Motivating & Managing Millennial Workforce'**





NEXT100 Awards
(Batch 2): Presented
by **Jaydeep Singh**,
Director - Sales (North &
East), Commvault



A talk on leadership
was given by **Ranjit
Metrani**, Executive Vice
President (Sales) & Chief
Revenue Officer, ESDS





NEXT100 Awards (Batch 1):
Presented by **Abhishek Pathak**,
Customer Engineer, Google Cloud



NEXT100 Awards (Batch 3): Presented by **Ranjit Metrani**, Executive Vice President (Sales) & Chief Revenue Officer, ESDS





↑
A talk on **'Preparing for the CIO Role'** was delivered by **Rajeev Seoni**, Chief Information Officer, Ernst & Young



↓
NEXT100 Awards (Batch 5): Presented by **Vikas Gupta**, Director, 9.9 Group





NEXT100 Awards
(Batch 4): Presented by
Karthik Srinivasan,
Director - Sales,
Symphony Summit



The NEXT100 Book
2018 was launched by
Vikas Gupta, Director,
9.9 Group





NEXT100 Awards (Batch 6): Presented by **Sanjay Moralwar**, Global Chief Information Officer, Cadila Healthcare



Past NEXT100 Winner **Abhishek Gupta**, CIO, Dish TV delivering a talk on 'What it Takes to Remain a CIO'





A talk on **'Managing Change, Conflict and Communication for Success'** by **KK Chaudhary**, Executive Director - IT, Lanco Infrastructure



NEXT100 Awards (Batch 7): Presented by **Sanjay Kotha**, Joint President - IT, Adani Enterprises



Snapshots from the NEXT100 Awards ceremony





→
NEXT100 Awards
(Batch 9): Presented
by **Rajeev Seoni**,
Chief Information
Officer, Ernst & Young





NEXT100 Awards (Batch 8): Presented by **Jagdish Lomte**, Vice President - IT & Chief Information Officer, BTG Thermax



NEXT100 Awards (Batch 10): Presented by **Tarun Anand**, Head - Global IT, Dabur



→
NEXT100 Winners 2018

↓
Vote of thanks by
Kanak Ghosh,
Co-Founder & Publisher,
ITNEXT





← Presentation of mementos to Jury members by **Kanak Ghosh**, Co-Founder & Publisher, ITNEXT





INDIA'S FUTURE CIOs

The 9th edition of NEXT100 Awards employed a rigorous, multi-step process to honor and recognize **INDIA'S TECHNOLOGY LEADERS OF TOMORROW**. The winners of NEXT100 Awards represent an elite club of achievers that have set new benchmarks with their pursuit of excellence

Congrats

To find out more about NEXT100, visit www.itnext.in

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2018 AWARD WINNERS

Ankit Aggarwal, Head - IT, PI Industries - Udaipur | **Sagar Agrawal**, Associate Vice President - IT, DHFL Pramerica Life Insurance Co | **Vishal Agrawal**, General Manager - Corporate IT, Hindalco Industries | **Shakil Ahmad**, Senior Professional & Head - IT Security, Samsung R&D Institute - Delhi | **Rajendra Prasad Alla**, Manager, Toshiba Transmission & Distribution Systems (India) | **Amit Ambre**, Senior Project Manager, Tieto India | **Firoz Ansari**, Manager - IT, Canon India | **Rajiv Bahl**, Assistant Vice President - Security & Network Operations, Reliance Jio Infocomm | **Sanjay Bakshi**, Senior Manager - IT, Safexpress | **Vijay Balakrishnan**, Senior Director, GE Transportation | **Debi Prasad Baral**, Principal Architect, Salesforce | **Rajendra Bhandare**, Vice President - Technology, IDFC Securities | **Mayank Chande**, Assistant General Manager & Chief Architect, Bennett Coleman & Co | **Indranil Chatterjee**, General Manager - Security & Compliance, Reliance Jio Infocomm | **Dipti Chhaniara**, Head - IT, Jyothy Laboratories | **Gagan Chopra**, Assistant General Manager, JSW Steel | **Salahuddin Choudhary**, Head - Payments, IndusInd Bank | **Yogesh Dadke**, Asia IT Leader, Adient | **Kuldeep Dangl**, Assistant General Manager, KPL International | **Ashutosh Dhawan**, Application Services Manager, Syngenta Services | **Krishna Dhumal**, Deputy Director - IT, The Gem & Jewellery Export Promotion Council | **Samson Dsouza**, Associate Vice President - Technology, ICICI Lombard GIC | **Ram Kumar G**, Senior Information Security Officer - Indian Subcontinent, Philips India | **Rupesh Gaikwad**, Global Technologies Manager - Automation, Amdocs Development Centre India | **Shankar Gawade**, Vice President & Head - IT, Axis Capital | **Pankaj Gupta**, Global IT Director, The Boston Consulting Group | **Piyush Gupta**, Manager - IT, Webhelp India | **Samar Gupta**, Senior Manager - IT, Stryker India | **Saurabh Gupta**, Senior Manager - Data & Analytics, GE Transportation | **AS Harish**, Director - IT, Collabera Services | **Bhushan Hukeri**, Associate Vice President - Infrastructure Operations, Accenture Services | **Rajavali J.C.**, General Manager - IT, JSW Severfield Structures | **Harish Jain**, CISO & IT Security, Risk & Compliance Head (APAC Region), CNHi Capital and CNH Industrial | **Smita Jain**, Consultant, Tata Consultancy Services | **Prasad Jakhadi**, Enterprise Architect, Aditya Birla Health Insurance Co | **Sitaram Jankoti**, Senior Consultant Specialist, HSBC Software Development India | **Anand Jha**, Information Security Consultant, Bechtel India | **Bineet Jha**, Associate Vice President, National Stock Exchange of India | **Aditya Khullar**, Technical Leader India - Cyber Security, Paytm | **Nagarajan Krishnan**, Deputy General Manager - IT, Cairn Oil & Gas, Vedanta | **Vaibhav Kulkarni**, Chief Manager - IT, Piramal Enterprises | **Anil Kumar**, Deputy General Manager - IT, Maharashtra Seamless | **Ashwini Kumar**, Manager - IT (Applications), Shalimar Paints | **Krishna Kumar**, Program Manager, Mercedes Benz R&D India | **Abhilasha Kundra**, Deputy General Manager - IT New Initiatives, Maruti Suzuki India | **Pawandeep Singh Maniktala**, Manager, Ernst & Young | **Vijay Maurya**, Group Head - IT, Skeiron Green Power | **Rajiv Mishra**, Head - IT, Times OOH (Bennett Coleman & Co) | **Krishna Mohan**, Deputy General Manager - IT, T V Sundram Iyengar & Sons | **Jaiganesh Murugesan**, Software Engineering and Advanced Prognostics Leader, GE Transportation | **Bhaves Nainani**, Deputy General Manager, Zydu Cadila | **Srinidhi Narayan**, Group Program Management Office, Piramal Enterprises | **Vaman Nene**, Enterprise Architect, Aditya Birla Financial Services | **Praphull Paliwal**, Director, Cipla | **Bhaves Panchal**, Head - Corporate IT & Lead - Digital Delivery, VFS Global | **Rajendra Panchal**, General Manager - IT, Future Generali India Insurance Co | **Pranab Pandey**, Associate Director, Nielsen India | **Rakesh Pandey**, IT Delivery Lead, Zones | **Sagar Pandey**, Senior Manager, IndiaFirst Life Insurance Co | **Avadhut Parab**, Associate Vice President & Head IT, Wockhardt | **M Paul**, General Manager & Head - IT, Puravankara | **Vaibhav Pendurkar**, Vice President - Global Information Security Operations, Duff & Phelps | **Rahul Rai**, Global Service Delivery Manager - Business Intelligence, Syngenta | **Sourabh Rai**, Associate Vice President, Kotak Mahindra Bank | **Pankaj Ramani**, Vice President, Mphasis | **P Ramireddy**, Head - IT, Dr. Reddys Foundation | **Ajay Rane**, Associate Vice President, Kotak Mahindra Bank | **Arpit Rastogi**, Associate Director, KPMG | **Subhasish Roy**, Senior Manager - IS, Stryker India | **Subrato Roy**, Project Manager, Collabera Services | **Sumith Sadanand**, Manager - IT, JSW Steel | **Muralidhar Sahoo**, Senior Program Manager, Mindtree | **Shini Sajju**, Manager, JSW Steel | **Sandip Sanjayasi**, Senior Manager, Dell Technologies | **Abid Sayyad**, Senior Manager, Bajaj Finance | **Aniket Shah**, Associate Vice President, Kotak Mahindra Bank | **Chetan Shah**, Global Head - IT Infrastructure, L&T Technology Services | **Hemal Shah**, Senior Manager - Group IT & Digital, RPG Enterprises | **Paras Shah**, Associate Director, Crisil | **Reena Shahi**, Senior Manager - Change Management, IndiaFirst Life Insurance Co | **Harish Shankar**, IT Security Manager, Schneider Electric | **Krishan Sharma**, Head - IT Infrastructure & Operations, Sistema Smart Technology | **Parveen Sharma**, National Director - IT, Shardul Amarchand Mangaldas & Co | **Ramesh Kumar Sharma**, Senior Director, Capgemini Technology Services India | **Sachin Sharma**, Assistant Vice President - IT, ICICI Lombard GIC | **Rajeev Shukla**, Software Product Manager, Bechtel Corporation | **Santosh Shukla**, Chief Manager (IT Services), IFFCO Pulpur | **Dinesh Singh**, Technical Services Head - IT, JK Cement | **Sandip Sonawane**, Assistant Vice President, ICICI Prudential AMC | **Kumar Sridhar**, Vice President, Mphasis | **Shweta Srivastava**, Chief Technology Officer, Paul Merchants | **Mangesh Sutar**, Project Program Management Consultant, Dell India | **Kalpesh Suthar**, Senior Manager - Sales Force Automation, Collabera Services | **Rahul Tamhankar**, Program Manager, Barclays Global Service Centre | **Bhakti Tare**, Deputy General Manager - HO IT, Larsen and Toubro | **Aniruddh Upadhyay**, Assistant Vice President, Axis Asset Management Co | **Gaurav Verma**, Senior Manager - IT, Rivo | **Rajeev Verma**, Deputy General Manager, SRF | **Ganesh Viswanathan**, Senior Vice President - Quality & Compliance; CISO & CPO, Quattro Processing Services | **Kalpesh Vora**, Assistant Vice President, Trafigra Global Services

JURY

A Balaji, Global Chief Information Officer, UPL | **Ajay Rambal**, Head - IT, LG Electronics India | **Alok Khanna**, Executive Director I/C IS, IOCL | **Ananth Subramanian**, Senior Vice President - IT, Kotak Mahindra Asset Management Co | **Atanu Roy**, Senior Vice President & Chief Information Officer, Sun Pharmaceutical Industries | **Balu Srinivasan**, Senior Vice President & Chief Information Officer, TVS & Sons | **Bhaves Lakhani**, Senior Vice President & Head - IT, SBI Mutual Fund | **Bhushan Akerkar**, Chief Information Officer, Hindalco Industries | **Chetan Trivedi**, Chief Information Officer, Hindustan Zinc | **Dheeraj Sinha**, Group Chief Information Officer, JSW Group | **Dhiren Savla**, Group Chief Information Officer, VFS Global | **Edsel Pereira**, Group Vice President - IT, Glenmark Pharmaceuticals | **Gururaj Rao**, Vice President & Chief Information Officer, Mahindra & Mahindra Financial Services | **Gyan Pandey**, Chief Information Officer, Aurobindo Pharma | **Jagdish Belwal**, Chief Information Officer (International), GE Transportation | **Jagdish Lomte**, Vice President - IT & Chief Information Officer - BTG, Thermax | **Jayant Akut**, Executive Director (Business Development Initiatives), BPCL | **Kamal Karnataka**, Senior Vice President & Group Chief Information Officer, RJ Corp | **Kaushal Kumar Chaudhary**, Executive Director - IT, Lanco Infrastructure | **Lalit Popli**, Head - IT, ICICI Prudential Asset Management Co | **Mahesh Kumar Pinnamaneni**, Director - IT, Allanson | **Meenakshi Vajpai**, Executive Vice President - Technology Strategy & Architecture, Vodafone Idea | **Nirita Bose**, Senior Vice President & Head - IT, Axis Asset Management Co | **Pankaj Bhargava**, Chief Information Officer, Pidilite Industries | **Puneesh Lamba**, Group Chief Information Officer, CK Birla Group | **Rajeev Jorapur**, Senior Vice President, Bajaj Auto | **Rajeev Mittal**, Chief Information Officer, Endurance Technologies | **Rajiv Sharaf**, Senior Vice President & Chief Information Officer, Reliance Infrastructure | **Ramakrishnan Sudarshanam**, Divisional Vice President - IT, United Breweries | **Rupesh Nain**, Chief Information Officer, JCB India | **S Raghunatha Reddy**, Executive Vice President & Head - IT, UTI Asset Management Co | **Sachin Gupta**, Executive Vice President & Group Chief Information Officer, Havells India | **Sanjay Kotha**, Joint President - IT, Adani Enterprises Ltd. | **Sanjay Moralwar**, Global Chief Information Officer, Cadila Healthcare | **Sankarson Banerjee**, Chief Information Officer, RBL Bank | **Santosh Nair**, Regional Head - User Engagement (Asia, Pacific, Middle East & Africa), Siemens | **Shashi Kumar Ravulapaty**, Senior Vice President & Chief Technology Officer, Reliance Commercial Finance | **Shivkumar Bhasin**, Chief Technology Officer, State Bank of India | **Srinivas Tata**, Group Chief Information Officer, Kalpataru Group | **ST Sathiaaveeswaran**, Executive Director - IS, HPCL | **Subrata Dey**, Executive Vice President & Head - Global IT, Godrej Consumer Products | **Tarun Anand**, Head - Global IT, Dabur | **Venkatesh Natarajan**, Senior Vice President - IT & Chief Information Officer, Ashok Leyland | **Vijay Sethi**, Chief Information Officer, Head - CSR & Chief Human Resources Officer, Hero MotoCorp | **Vipul Anand**, Senior Vice President - IT & Group CIO, Hindware Group | **Yashpal Soni**, Associate Professor, Manipal Academy of Higher Education



"The NEXT100 Awards provide a perfect platform for next-gen IT leaders to achieve the next level of success. This can motivate them further, boost their learning, re-skill them and ensure they achieve business goals by understanding business needs and adopting the latest technology."

Gyan Pandey

CIO, Aurobindo Pharma



"It is good to see young, energetic individuals winning the NEXT100 Awards. The selection process is very rigorous. So it is heartening to see the right talent come through this with new ideas and people working in new areas of IT."

Nirita Bose

Senior Vice President & Head - IT, Axis Asset Management Co

"The NEXT100 is a great program and its quality is improving every year. The expectations are also increasing with that. We expect the next-gen IT leaders to have a good understanding of the business needs and measure their work on a regular basis through metrics."

Puneesh Lamba

Group Chief Information Officer, CK Birla Group





“The NEXT100 Awards have been an enriching experience, right from start to finish. Some of the other awards like CIO Summit are project-driven but the NEXT100 has taken into account comprehensive traits, which are not only about what you know, but also what your insights are. So this inside-out approach is the most fulfilling part of it.”

Avadhut Parab

Associate Vice President & Head - IT, Wockhardt



“The NEXT100 Awards is a tremendous platform where technical guys like us can meet, learn from each other, and share our knowledge & experience.”

Gagan Chopra

Assistant General Manager, JSW Steel



“The platform provided to us by NEXT100 has been amazing. It is certainly very encouraging to aspiring CIOs and future IT leaders. This will also enable winners like us to focus on and contribute more to our organizations.”

Rajendra Bhandare

Vice President – Technology, IDFC Securities



“The entire NEXT100 program is very exciting. It is a platform for me to meet my peers and learn about emerging technologies. It propels our career in the right direction. Moreover, the program is extremely well-organized.”

Shini Saju

Manager, JSW Steel





INDIA'S FUTURE CIOs

NEXT 100
2018

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देश का सबसे लोकप्रिय और विश्वसनीय टेक्नोलॉजी वेबसाइट डिजिट अब हिंदी में उपलब्ध हैं। नयी हिंदी वेबसाइट आपको टेक्नोलॉजी से जुड़े हर छोटी बड़ी घटनाओं से अवगत रखेगी। साथ में नए हिंदी वेबसाइट पर आपको डिजिट टेस्ट लैब से विस्तृत गैजेट रिव्यू से लेकर टेक सुझाव मिलेंगे। डिजिट जल्द ही और भी अन्य भारतीय भाषाओं में उपलब्ध होगा।

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